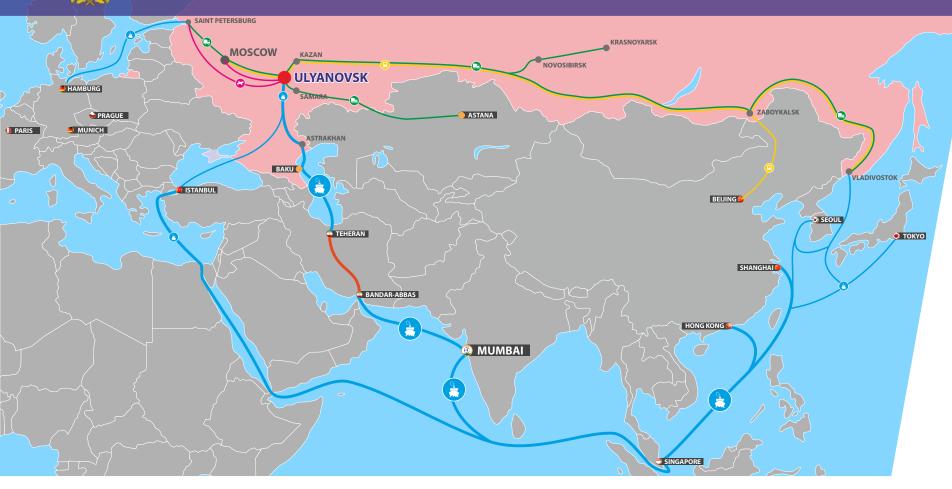


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ULYANOVSK REGION



UNIQUE LOCATION OF THE REGION AT THE CROSSING OF LOGISTIC ROUTES

Transport accessibility



2 INTERNATIONAL AIRPORTS



Moscow (SVO) - Ulyanovsk (1h 15m) 3 flights everyday

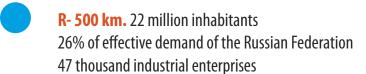
Moscow (VKO) - Ulyanovsk 6 flights everyday





Developed industrial base

R - 1000 km. 44 million inhabitants
38% of effective demand of the Russian Federation
193 thousand industrial enterprises









1,26
mln people
population of the region

343
BLN RUB
GRP

KEY INDICATORS OF THE REGION

DYNAMICS OF THE ULYANOVSK REGIONS DEVELOPMENT

GRP

OF THE ULYANOVSK REGION

2005-2017



THE SHARE OF HIGH-TECH PRODUCTS IN GRP

2017

29% (22% - national average)

INDUSTRIAL OUTPUT

2005-2017



THE VOLUME OF INVESTMENTS

IN FIXED ASSETS

2005-2017

21 BLN USD

INVESTMENT VOLUME

GROWTH RATE

2005-2017



RATINGS











HUMAN CAPITAL ASSETS

The Ulyanovsk region is among:

TOP 5 in terms of **Science and technology in GRP TOP 10** in the terms of **innovations development in the region**



17 universities 5 state universities



39 000 students 2000 foreign students



In education institutions work

250 PhD

1 400 Doctors

€350

regional average salary level

EDUCATIONAL OPPORTUNITIES

International Competence Center WORLDSKILLS



Collective work space "Boiling Point"



Children technology Park "Quantorium"





COMFORTABLE CONDITIONS FOR INVESTORS



WE PROVIDE COMFORTABLE LIVING CONDITIONS FOR OUR RESIDENTS AND THEIR FAMILIES

Transport accessibility

2 international airports

Housing

Comfortable apartments, High — ranked hotels

Leisure

One of the oldest Drama Theaters in Russia. Philharmonic, Concert Hall, Cinema, Parks and Shopping Malls

Education

Institutions of Higher Education, private schools and technology park for children







in terms of comfortable conditions

in terms of personal safety



IMPLEMENTED PROJECTS

























bln dollars total investment





AUTOMOTIVE





AVIATION





NUCLEAR-INNOVATIVE







FOOD (IN PROCESS)

ULYANOVSK REGION – ONE OF THE FIRST REGIONS ACTIVELY ENGAGED IN DIVERSIFICATION OF POWER BALANCE

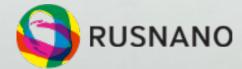
THE AIM OF THE REGION: BECOME THE BASIC TERRITORY FOR THE DEVELOPMENT OF WIND POWER ENGINEERING IN RUSSIA

AVAILABILITY
OF SYSTEM PARTNERS

System partners and world vendors







SUPPORT OF THE RUSSIAN GOVERNMENT

The project is supported by the federal government.

Possible to initiate changes in legislation for the needs of the industry.

Formed project office for alternative energy



CREATION OF THE FIRST WIND PARK

2018 – **first 35 MW wind park** commissioned in Russia.

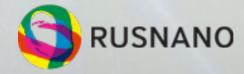
Start of construction of the second phase with the capacity of **50 MW**.

LOCALIZATION OF NEW COMPETENCIES

Localization of production of components for wind turbines. 2019 – start of production.

First Special Investment Contract in alternative energy signed in February 2018





WIND ENERGY CLUSTER РОСНАНО **Centum** *Vestas*. (O) HEMPEL

MAIN AIMS:

- Creation of comfortable ecosystem for scientific research.
- Provision of continuous line of development and implementation of the latest technologies up to the stage of production and generation of demand.
- Search for customers for innovative products
- Organization of export deliveries for consumers around the world



JSK «FORTUM»

35 MWT

2017





THE FIRST REGION IN RUSSIA THAT INCLUDED REALIZATION
OF PROJECTS IN WIND POWER ENGINEERING IN THE DEVELOPMENT
STRATEGY AND IS SYSTEMICALLY WORKING IN THIS DIRECTION

LOCALIZATION OF COMPONENTS



ULYANOVSK REGION

November 2016

A consortium of companies has been formed in order to launch the process of localizing production of components for wind turbines.

February 2016

Vestas signed the First Special Investment Contract in alternative energy





VESTAS SPIC

234
new jobs

BLN RUB investment

TRAINING OF PERSONNEL FOR WIND ENERGY SPHERE





WIND POWER ENGINEERING DEPARTMENT IN **ULYANOVSK STATE TECHNICAL UNIVERSITY**







- Theoretical and practical bases for the production of blades for wind turbines
- Training for a new energy generation industry

VESTAS TRAINING CENTER ON THE BASIS OF ULNANOTECH







- Training of production processes
- Minimization of errors that occur before the launch of the blade plant that is under construction

ECOSYSTEM FOR SCIENTIFIC RESEARCH



ULNANOTECH





- Unique innovation ecosystem
- Scientific process integration into real economy
- Center of attraction of scientist from all over the world

NANOCENTER focuses on:

- Alternative energy
- Biotech and molecular genetics
- Integrated electronics
- Thin films coatings
- Composite materials



>110 projects approved

200 new high-tech jobs

THE DEVELOPMENT OF RENEWABLE ENERGY





ULYANOVSK REGION

ALTREN LLC — project office for alternative and renewable energy development



- R&D in the field of renewable energy
- Project management and organization of production processes
- Wind monitoring
- Creation of Alternative energy cluster in Ulyanovsk region
- Close cooperation with regional and federal executive bodies for the formation of the regulatory framework stimulating the development of renewable energy resource markets on the territory of Russian Federation, including isolated areas
- Participation in working groups of EnergyNet —
 National Energy Initiative program
- Participation in the sessions of Energy committee council of the State Duma of Russian Federation
- New projects arrangements for technology keepers, customers and investors in the field of components production localization in Russian Federation



nemak

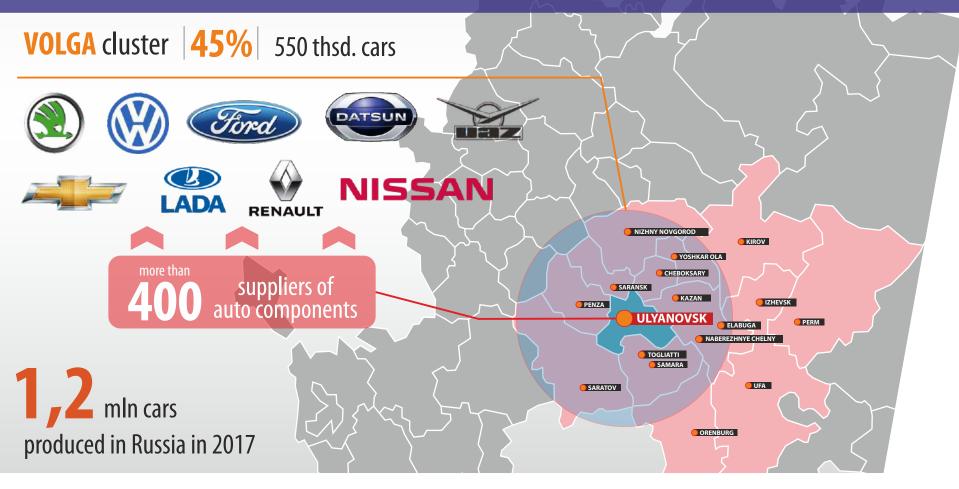
OFFERS FOR THE FUTURE PROJECTS:

- The localization of the **autocomponents** manufacturing
- The establishment of the autocomponents suppliers park
- The establishment of auto assembly production
- The establishment of the training centers and centers of competence
- **Export of autocomponents**



Ulyanovsk Region is in the center of Automotive Industry in Russia

AUTOMOTIVE CLUSTER



ULYANOVSK REGION























Ulyanovsk Region is in the center of Automotive Industry in Russia





UAZ has renovated the assembling.

The second assembling line of trucks was put into operation.

The **new UAZ PROFI** was manufactured.

The mass production of **the first UAZ PROFI hybrid car** is being developed.



41 252

cars sold in 2018

COMMERCIAL VEHICLE MANUFACTURING



ISUZU



5 000

Designed capacity (annually)

In 2017 the **company expanded its product line** in Russian market.

In 2017 an agreement of intent to set up **buses manufacturing** on the territory of the Ulyanovsk region.

May 26, 2018 – Special Investment contract signed with Ulyanovsk region.



\$83_{MLN}
investment
volume

400 jobs

jobs created



SIMAZ

Joint project of **ISUZU corporation** subsidiary in Russia and **SIMAZ IIc**. for the assembly of city buses of M3 category on the platform of **ISUZU NQR-90L-K**.

The three party memorandum was signed in 2017 between the Government of the Ulyanovsk region, ISUZU Corporation and SIMAZ IIc. on the creation of the joint company in the territory of the Ulyanovsk region.





250 city buses

estimated annual bus production plan

SNOWMOBILES AND ATV'S PRODUCTION IN ULYANOVSK

"Tehno-Kompakt+" LLC

snowmobile production since 2011

















OFFERS FOR THE FUTURE PROJECTS:

- The establishment of the AircraftService Centers
- Building of the new types of the aircrafts
- The establishment of the customization centers
- New sites for aircraft components production
- The establishment of **new paint shops**
- The development and building of unmanned aerial vehicles



\$5,2 BLN collective turnover of the aviation cluster participants

17000
people - employment level in aviation cluster





Aviastar JV is an aircraft building plant in Ulyanovsk, part of the Joint Aircraft building Corporation.

Specification:

- **IL-76MD-90A** —cargo aircraft
- **Tu-204** civil branch of aircraft
- **An-124 "Ruslan"** cargo aircraft service and modernization
- Sukhoi Superjet 100 customization, interior mounting and body painting



Larger company for civil aircraft production in Russia

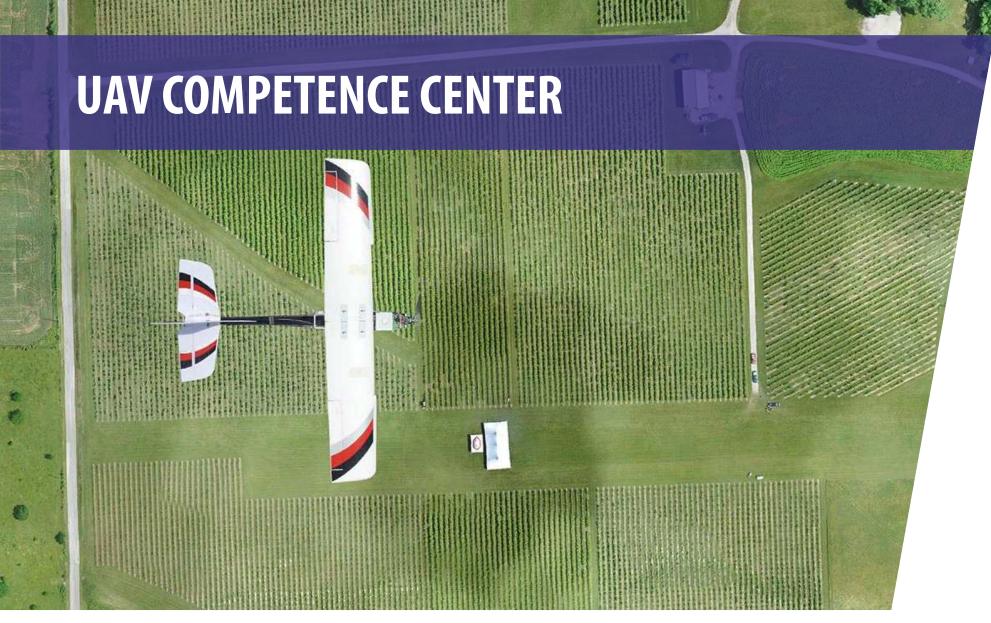


ULYANOVSK REGION

- UAV design
- UAV production
- UAV fleet for rent
- Flight data processing
- UAV sales
- Aftersales service



UAV PRODUCTION AND NEW PRINCIPLES
OF USE DEVELOPMENT



ULYANOVSK REGION

- Design and production of batteries and power units
- Design of autonomous UAV for the delivery of goods
- Design of UAV for agricultural sector
- Design and production of mobile and stationary flight control stations
- Construction of testing grounds and centers
- Students training on the basis of **World Skills** competence center in Ulyanovsk



UAV PERSPECTIVE MARKET SEGMENTS



Plant Capacity – 1200 tools per year, including machine tools for aviation, space and automotive production industries













OFFERS FOR THE FUTURE PROJECTS:

- The machine tool equipment production localization
- The development and manufacturing of equipment for the automotive production and aviation
- The machine tools components manufacturing
- The assembly facility



The first Special Investment Contract signed in the sphere of machine tool building in Russia with **DMG MORI**



ULYANOVSK REGION

22 ha Total area

6-8 Greenfield sites

- Developed engineering infrastructure
- Developed logistic infrastructure
- Public transport
- Cooperation with local companies







CLUSTER PARTICIPANTS







OFFERS FOR THE FUTURE PROJECTS

- The construction and development of **breeding complex**
- **Fruits and Vegetables** cultivation
- Poultry farming
- The greenhouses construction
- Agricultural Machinery
- Grain export

60% of the lands agricultural area

PROJECT IMPLEMENTATION OPTIONS



GETTING LAND AND CONSTRUCTION OF ITS OWN PREMISES



RENT OF STANDART PREMISES



CONSTRUCTION OF INDUSTRIAL BUILDINGS SPECIALLY FOR THE CUSTOMER









BUILT-TO-SUIT

- Financial scheme approval by the client (rent/leasing/purchase)
- **Design approval** by the client
- Construction process control by the client
- Penalties for the missed construction deadlines

Available for any location in the region



INDUSTRIAL PREMISES

LOCALIZATION OPTIONS

- 1. Special Economic Zone "ULYANOVSK"
- 2. Industrial Park "ZAVOLZHYE"
- 3. Territory of advanced social and economic development "DIMITROVGRAD"
- 4. Any other location in the region

THE REGION ASSISTS IN PROJECT IMPLEMENTATION



Search for business partners



Assisting in holding negotiations



Search for suppliers and potential markets



Establishment of a joint venture

INVESTMENT SITES «GREENFIELD», «BROWNFIELD»



payments

TERRITORY OF ADVANCED SOCIAL AND ECONOMIC DEVELOPMENT BROWNFIELD GREENFIELD

TAX INCENTIVES FOR TASED "DIMITROVGRAD"

Corporate 0% for 5 years,

0% for 10 years **Property Tax**

10% from 6 to 10 years

DIMITROVGRAD

Transport Tax 0% for 5 years

profit tax

Land Tax 0% for 10 years

Insurance **7,6%** for 10 years payments

SPECIAL ECONOMIC ZONE

THE ONLY SEZ OF AIRPORT TYPE IN RUSSIA

462 Ha TOTAL AREA

> **READY ENGINEERING INFRASTRUCTURE**

FREE CONNECTION OF COMMUNICATIONS IN TOPOG

Ленинский

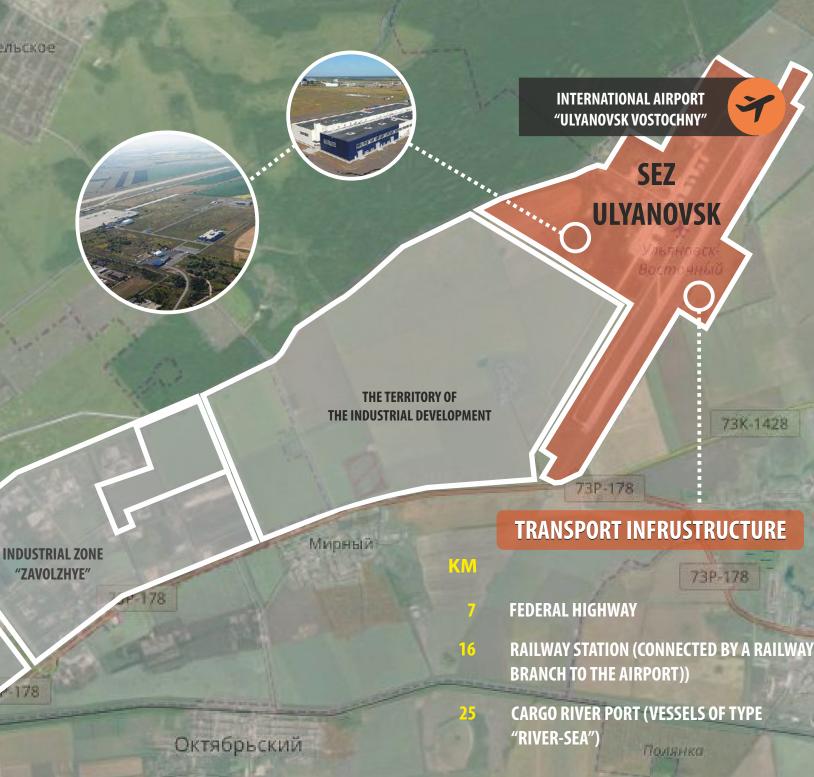
PROJECT IMPLEMENTATION **«CUSTOMIZATION CENTER OF SUKHOI SUPERJET 100»**



RESIDENTS

INDUSTRIAL ZONE

UAIC



INTERNATIONAL AIRPORT "ULYANOVSK VOSTOCHNY"

SEZ

ULYANOVSK

Полянка

73K-1428



SEZ «ULYANOVSK»

- Unlimited storage period
- Free goods processing
- Defective goods disposal

GOODS OUT

- Duties and vat payed for the final product or foreign components in it
- Import of goods to RF by parts
- Post-payment of duties and VAT

FREE CUSTOMS ZONE REGIME



MEASURES OF STATE SUPPORT

SPECIAL ECONOMIC ZONE "ULYANOVSK"



Income tax

Property tax



Land tax

2%

for 10 years

15,5% FOR ALL SEZ

FOR ALL SEZ
TIME EXISTENCE

0%

for 15 years





Transport tax



for 10 years



VAT

0%

FOR SERVICES IN SEZ for 10 years

INDUSTRIAL PARK "ZAVOLZHYE"

706 Ha TOTAL AREA

RESIDENTS

ЭКСПЕРТРА РЕЙТИНГОВОЕ АГЕНТСТВО

RATING OF INVESTMENT ATTRACTIVENESS OF INDUSTRIAL PARKS AND SEZ

RATING

THE TERRITORY OF THE

INDUSTRIAL DEVELOPMENT

IN GENERAL

POSITION BY INDICATOR "LOCATION»

73P-178

BUSINESS DEVELOPMENT ALONGSIDE SUCCESSFULLY IMPLEMENTED PROJECTS

DMG MORI

PUT INTO OPERATION: 2015 **VOLUME OF INVESTMENTS:**

4,5 BLN RUB

JOBS CREATED: 120



INDUSTRIAL ZONE

"ZAVOLZHYE"

Мирный

73K-1428

BRIDGESTONE

PUT INTO OPERATION: 2016 VOLUME OF INVESTMENTS:

> **13,5 BLN RUB** JOBS CREATED: 600



RESIDENTS



Октябрьский

Полянка

73P-178



INDUSTRIAL PARK "ZAVOLZHYE"





READY ENGINEERING INFRASTRUCTURE

- A Roads
- Electricity
- Gas supply
- Water supply

RESIDENTS







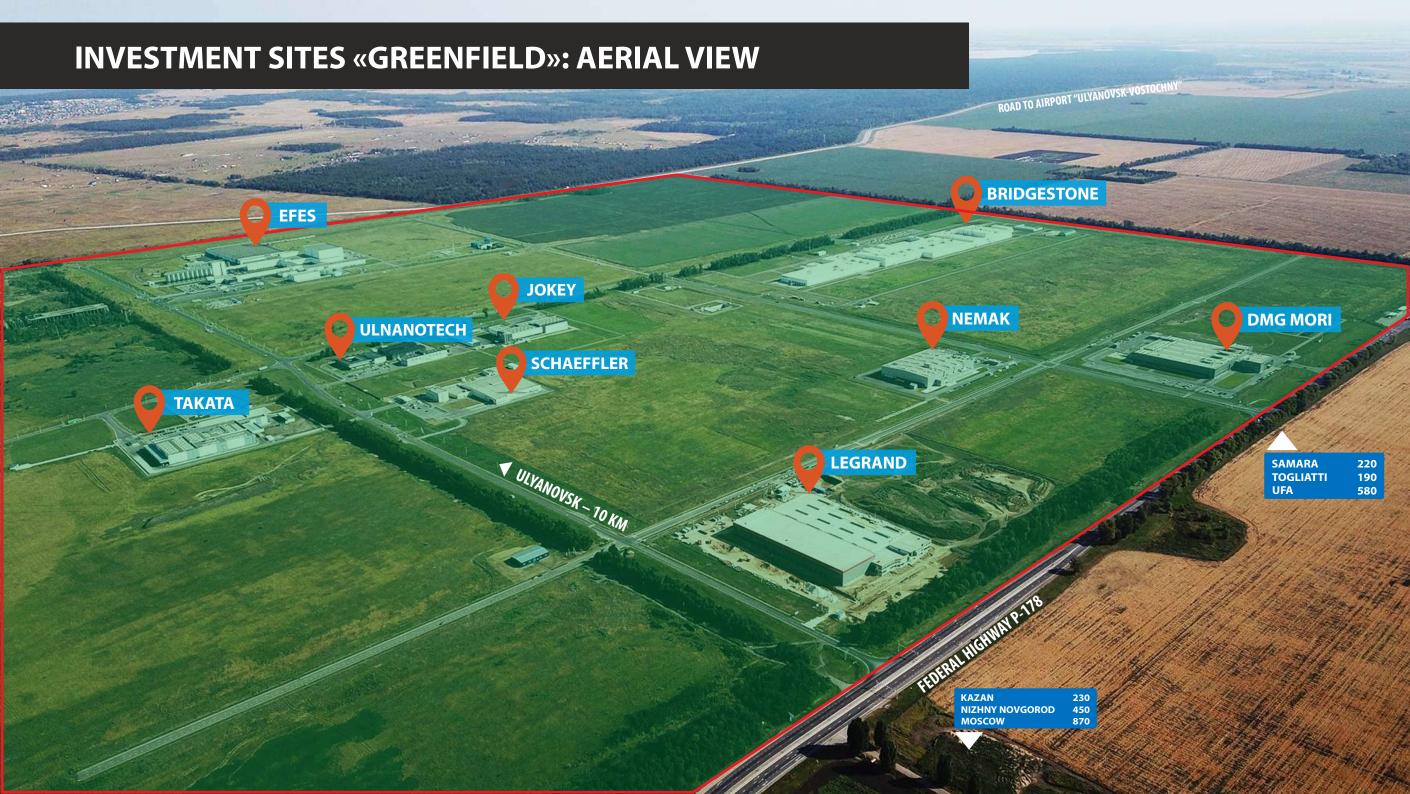












MEASURES OF STATE SUPPORT

SPECIALLY SIGNIFICANT INVESTMENT PROJECT STATUS



Income tax

15,5% for 15 years



Property tax

0%1,1%

for 10 years

from 11 to 15 years



Land tax

0%

for 8 years



Transport tax

0%

for 10 years



TERRITORY OF ADVANCED SOCIAL AND ECONOMIC DEVELOPMENT

116 000 population

- State scientific center Research
 Institute of Atomic Reactors
- Federal hi-tech medical radiology center
- Industrial park "DIP Master"

TAX INCENTIVES FOR RESIDENTS

Unique opportunuties for business



INVESTMENT SITES
«GREENFIELD» AND «BROWNFIELD»

INDUSTRIAL PARK «DIP-MASTER»





BROWNFIELD

Dimitrovgrad, pr-t Avtostroiteley, 78/10

HEATED SPACE

Availability of office, warehouse, production premises

Unique tax regime for residents

7,6% - insurance premiums0% - income tax

Low cost of resources

\$0,06/kW * hour - electricity Supply



RENT

\$1,78 /m² incl. VAT warehouse and production facility space

FREE PLANNING OF INDUSTRIAL PREMISES









INDUSTRIAL PARK «DIP-MASTER»

DIMITROVGRAD

Territory of advanced social and economic development



90 km Distance to Ulyanovsk150 km Distance to Samara

Ready infrastructure

- Roads
 73P-178 Ulyanovsk-Dimitrovgrad-Samara
- Railway
 located on the territory of Dipmaster
- Electricity 20MW
- Gas 100 m3/h
- Water supply 100 m3/h
- **7-10** m ceiling height
- **2-20** t frame crane capacity
 - t floor loading

MEASURES OF STATE SUPPORT

TERRITORY OF ADVANCED SOCIAL AND ECONOMIC DEVELOPMENT "DIMITROVGRAD"



Income tax

Property tax



Land tax

0%

for 5 years

10%

from 6 to 10 years

0%

for 10 years



for 10 years



Transport tax

0%

for 5 year



INSURANCE PREMIUMS



30% - standart rate

EXPORT POTENTIAL OF THE ULYANOVSK REGION





\$1,5 BLN



FOREIGN TRADE TURNOVER OF THE ULYANOVSK REGION IN 2018

95,5%

SHARE OF NON-RAW PRODUCT, NON-ENERGY EXPORTS

COUNTRIES WORLDWIDE - EXPORT DESTINATIONS

128

COMPANIES EXPORT ABROAD

TOP-10 EXPORTERS



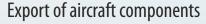


ULYANOVSKNEFTEGAZ



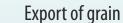


Scientific developments in the field of nuclear medicine



Production of petroleum products

Manufacture of automobiles









and road fences





Production of petroleum products



Production of auto components

Manufacture of wood products

Export of auto components

The instrument for Support and development of Russian industry, provided by Federal Act No.488 of 31.12.2014 "On industry policy in the Russian Federation"

SPIC - an agreement between an industrial investor and the state (or the region), which sets forth:

- the obligations of the investor to create (or modernize) industrial production facilities and set up production within the timeframe stipulated by the contract;
- the obligation of the state to provide stable tax conditions and provision of incetives

The advantages of SPIC

«MADE IN RUSSIA» STATUS

EXPEDITED AND SIMPLIFIELD PROCEDURE OF OBTAINING THE "MADE IN RUSSIA" STATUS

TAXES

NON-DETERIORATION OF TAX
CONDITIONS OPPORTUNITY TO
REDUCE THE RATES OF REGIONAL
AND MUNICIPAL TAXES

THE ACCESS TO THE STATE CONTRACTS

OPPORTUNITY TO RECEIVE **THE SINGLE PRODUCT SUPPLIER STATUS** FOR PRODUCTS

MANUFACTURERS UNDER THE SPIC

PARTICIPATION IN STATE PURCHASE

CONTRACTS ON **A NON-COMPETITIVE BASIS**

SPECIAL INVESTMENT CONTRACT

CONDITIONS

750 MLN rubles

The minimum amount of the investments for SPIC

Period of validaty

Time for the project to become operationally profitable + 5 years, but not more than 10 years















THE REGION HAS SUCCESSFUL EXPERIENCE
OF SIGNING SPIC IN MACHINE TOOL,
ALTERNATIVE ENERGY AND AUTOMOTIVE PRODUCTION







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SUCCESS STORY











































































































